

ANNEXURE 33

CAPE TOWN INTERNATIONAL CONVENTION CENTRE (MUNICIPAL ENTITY) – TARIFFS

Pricing Strategy 2020/2021 FY

The Cape Town International Convention Centre Company SOC Limited (RF) (CTICC) is a financially sustainable municipal entity that attracts and retains events.

The CTICC receives no operational funding from its shareholders including the City of Cape Town (CoCT). As such, the CTICC must ensure that the costs of operating and maintaining both CTICC 1 and 2 are effectively managed and that sufficient revenue is earned through the hosting of events to cover any, and all, operational and maintenance costs and ensure that the CTICC retains its 5-star grading status.

In order to do this and to remain competitive in an ever-evolving and competitive market, the CTICC has a clear pricing strategy, which is reviewed on an annual basis.

In terms of this strategy, the CTICC's adopts two forms of pricing namely <u>Premium Pricing</u> as we believe our product offers value and memorable experiences to our clients, as well as <u>Bundled Pricing</u>, which is focused on package rates which are more suitable to the local and corporate market.

Validity of Rates

Package rates are made available for the calendar year (Jan-Dec) with an anticipated CPI related increase.

Rates are determined taking the following factors into consideration:

- CPI rate at the time of finalising its pricing,
- Competitor rates including local, national and international markets,
- Foreign currency fluctuations,
- Food costs (inflationary and fuel costs),
- Labour legislation and in particular sectoral determinations.

Conference package rates have increased by 4.3% (July – December 2020) and 5.8% (Jan – June 2021), based on market dynamics and demand.

The below rates are published on our website in the client manuals:

Day Conference Package Rates for 2020 Calendar Year

Package	2020 (July - Dec 2020) Excluding VAT	2021 (Jan – June 2021)
Full English Breakfast	R 304,35	R 334,79
Half Day Conference	R 513,04	R 547,82
Full Day Conference – Meeting rooms	R 573,91	R 604,35
Full Day Conference – Ballroom and Auditoria	R 643,48	R 691,30

Event Numbers

Our event number targets for the 2020/21 FY is 35 for International Conferences and 555 for the total number of events.

The CTICC strives to reach the event numbers target by actively launching promotions and campaigns to increase business from the local corporate and association market as well as business from local communities and organisations.

These campaigns are designed to increase the venue rental budget, but more importantly, are aimed attracting events in key economic sectors and addressing occupancy levels in low seasons.

Optimal Yielding Policy

The CTICC has developed an Optimal Yielding Policy aimed at attracting and retaining clients in key economic sectors that support the CoCT's IDP. Discounts are offered in line with the delegated authorities approved by the Board.